MAX HOLMES

537 Steamboat Road, Suite 302, Greenwich, CT 06830 max.holmes@pfam.com (203) 302-1750

 BUSINESS
 Managing Member & Chief Investment Officer, Haven Asset Management LLC, Greenwich, CT (01/2015 – Present) Haven Asset Management (Interval Funds) LLC & Haven Asset Management (Insurance) LLC SEC Registered Investment Advisor / Family Office

> Senior Advisor, American Industrial Partners LLC, New York, NY (01/2015 – Present) Private equity firm focused on manufacturing and industrial companies, managing funds with \$16.0 billion of AUM

<u>Independent Director, Ionic Digital Inc.</u>, Coral Gables, FL (02/2024 – Present) To-be public company; Bitcoin miner emerged from Celsius Network bankruptcy; Appointed by Creditors Committee

<u>Chairman & Chief Executive Officer, Haven Holdings Inc.</u>, San Juan, PR (12/2017 – 12/2022) Insurance Holding Company / Owner of Time Insurance Company (WI)

Founder & Chief Investment Officer, Plainfield Asset Management LLC, Greenwich, CT (02/2005 – 12/2016)

Distressed / Event / Special Situations hedge fund management company Portfolio Manager of Plainfield Special Situations Master Fund Limited (Hedge Fund) and Plainfield Direct LLC (BDC) Funds invested in over 400 businesses, across industries and across capital structures Peak AUM was \$5.4 billion in August 2008; 150 institutional investors; 155 employees and consultants

Managing Director, D. E. Shaw & Co., New York, NY (01/2002 – 02/2005) Head of 20-person Distressed Securities Group of hedge fund management company Co-Portfolio Manager of D. E. Shaw Laminar Portfolios, L.L.C. and Laminar Direct Capital Funds invested in over 300 businesses, across industries and across capital structures Peak AUM was \$2.7 billion in February 2005

<u>Managing Director, RBC Capital Markets</u>, Greenwich, CT and New York, NY (10/1999 – 01/2002) Founder and Co-Head of RBC's 30-person High Yield Group, subsidiary of The Royal Bank of Canada Head of High Yield Origination and Capital Markets

<u>Managing Director, Gleacher NatWest Inc.</u>, Greenwich, CT and New York, NY (05/1996 – 10/1999) Head of High Yield Capital Markets; Part of NatWest Markets as a subsidiary of National Westminster Bank Plc Head of High Yield Research, supervising staff of 6 credit analysts

Director, Salomon Brothers Inc, New York, NY (10/1991-05/1996)

Corporate bond trader, responsible for proprietary positions in distressed and special situations (1995-96) Responsible for managing the firm's distressed bond positions and serving on creditors committees (1991-96) High Yield Strategist, Corporate Bond Research Department (1992-95) Head of Bankruptcy Research (1991-95)

Senior Vice President, High Yield and Convertible Securities Department, Drexel Burnham Lambert Incorporated, Beverly Hills, CA (1986 – 1989)

Senior research analyst and bond salesman, Sales and Trading Department (1987-89) Investment banker, Corporate Finance Department (1986-87)

Associate Attorney, Vinson & Elkins, Houston, TX (1984 - 1986))
Member of the Banking/Business/Finance Law section	

- ACADEMIC Adjunct Professor, Stern Graduate School of Business, New York University, New York, NY (1993 Present) Courses: Bankruptcy and Reorganization; Evolution of the High Yield Bond Market Senior Lecturer, University of Texas at Austin Graduate School of Business, Austin, TX (1989 – 1990) Courses: Dealmaking 101; Leveraged Buyouts and High Yield Bond Market; Commercial Banking; Integrative Finance
- LICENSES Texas Bar 1984 / New York Bar 1985 SEC (RIA and ERISA QPAM) / FINRA (Series 3, 7, 9, 10, 16, 24, 56 and 63) Federal Reserve / FDIC / Mortgage Banking / Insurance / FERC / ISO Power Plant Ownership Gaming in Nevada / New York / British Columbia

 EDUCATION
 Columbia Law School
 J.D. 1984

 Harlan Fiske Stone Scholar; Articles Editor, Columbia Journal of Transnational Law
 Columbia Business School
 M.B.A. 1984

 Majored in International Business
 Harvard College
 A.B. 1981

 Majored in philosophy, minored in government
 J.D. 1984